

Outlook

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Gated Neighbourhood

Adjective

An area with restricted access, enclosed by walls or gates.
Used to show isolation and being at odds with reality

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Outlook

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Outlook issue
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NAVIGATOR



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'Leaping Bridges' (2015) shows an unnatural line dividing the space into 'my land' and 'your land'. Unlike many artists, Arpita Singh uses the power of words and sentences to convey the horrors of the Partition. Her art echoes the complex feeling of emotional as well as material loss felt by refugees migrating on both sides of the border.

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Outlook

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2025

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INDIA'S MOST RESPECTED COMPANIES

Google India, HDFC Bank, Amazon India, Reliance Industries,
Tata Consultancy Services, Apollo Hospitals Enterprise, State Bank of India,
HCL Technologies, Infosys, Sony India, Reliance Retail, Apple India,
Tata Power Company, NTPC, Wipro, Adani Enterprises, Asian Paints, Indian Oil
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Photograph by Krakenimages

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Cover design by SHIV KUMAR

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SPECIAL
India's Top
Engineering
Schools

Swirling Shades in the Paint Tub

Market leaders recalibrate
plans as margins blur in the
Rs 72,000 crore Indian
paints industry



INSIGHT:
PREETI AGHALAYAM,
Director in-Charge
& Dean of School
of Engineering &
Science, IIT Madras
Zanzibar

Clockwise from top:
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President, Decorative
Business, Nippon Paint India;
RAKSHIT HARGAVE, CEO,
Birla Opus; AMIT SYNGLE,
Managing Director and CEO,
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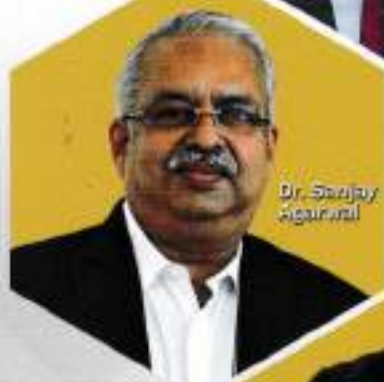
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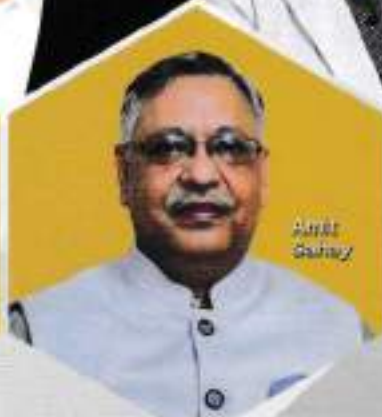
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*India's
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auto sector is
on track to become
a large contributor to
the economic vision,
driven by strong
manufacturing, EV
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**The stunning
decline of
boy preference**



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Trump, troops and protest

China's booze business

The real hero of "Jaws"

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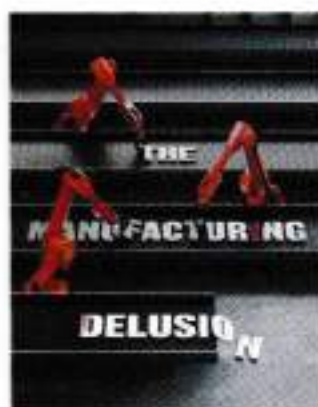
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Graduates' grim prospects

South Korea gets back on track

Can men and women just be friends?

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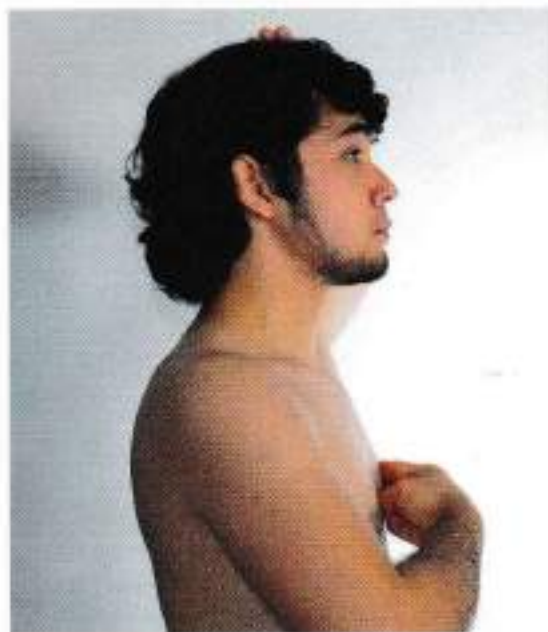


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THE BREAST BLIND SPOT



Men account for about 1 per cent of all breast cancer cases. And experts say there is a slow rise in the number of cases of male breast cancer. Though detecting breast cancer in men should be 'easier' in theory, because there is no layers of fatty tissue like in women's breasts, the opposite is true. This is largely because, having never heard of male breast cancer, men do not keep an eye out for it. The situation is made more challenging by the health care system's unpreparedness to tackle male breast cancer efficiently. The only way to deal with it is increasing awareness

PLUS

A male breast cancer guide for men: **Dr Bharat Bhosale**, consultant medical oncologist, S.L. Raheja Hospital, Mahim - A Fortis Associate

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critical infrastructure

5,000 cyber commandos

Recovered
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off from 14 lakh Indians



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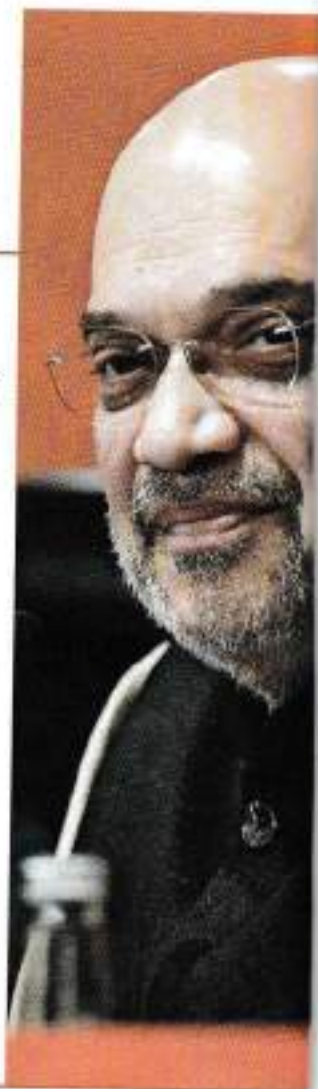
In an exclusive interview with THE WEEK, **Union Home Minister Amit Shah** acknowledged the transnational nature of cyber crimes. **He noted that criminals and hostile nations are increasingly exploring cyber space to defraud citizens, steal intellectual property, compromise networks, and endanger critical infrastructure.** Despite the growing challenges, Shah remains confident

“

We have set the goal to establish a special branch of trained cyber commandos to tackle cyber security threats across the country.”

“

The Modi government has made all-out efforts to build capacity nationwide to tackle the new-age challenge.”



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Tamils and Tamil Nadu are continuously ignoring Prime Minister Narendra Modi.”

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“The US will continue to pursue limited cooperation with Pakistan, but its equities with India run so much deeper.”

Michael Kugelman, director, South Asia Institute, Woodrow Wilson International Centre for Scholars





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Shashi Tharoor



"Kashmir grieves, but it also protects, even in the midst of its darkest hours. The government must seize this moment, enhancing security arrangements without indulging in measures that inconvenience ordinary citizens. By striking the right balance, confidence can be restored, tourists will return, and Kashmir's story of revival can continue unabated."



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THE WEEK takes you to the cold, rugged mountains of Ladakh, home to India's largest population of vulnerable snow leopards. These heights offer gripping tales of thrilling chases and complex man-animal conflict. What gives hope, however, is the growing effort among people in these remote Himalayan villages to coexist peacefully with this elusive and mysterious big cat.

PLUS

Snow leopard facts

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Carney's masterstroke was to get King Charles III—who is still Canada's Head of State—to come and open the Canadian parliament and deliver the speech from the throne. *Even sans the royal robes, the King's presence was a strong, if symbolic, signal in support of Canadian sovereignty....* Carney has made it clear that he has the king, and that may be his Trump card.

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SPECIAL REPORT

Across the world, militaries are grappling to fight the unmanned aerial vehicle challenge



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UNTOLD STORIES

The phenomenal story of a man who tried to prevent the partition of India



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LEISURE

Banu Mushtaq has set out on an ambitious post-Booker journey, shining a light on the world through her stories

PLUS

Banu and Mushiaq's story of love, resistance and literary triumph



COVER PHOTO BHANU PRAKASH CHANDRA
COVER DESIGN BINESH SREEDHARAN

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BANGLADESH ELECTIONS
MAKE OR BREAK MOMENT FOR YUNUS

CAPTAIN SHUBMAN GILL
CARRYING FORWARD TWO LEGACIES

**UNION MINISTER
JAYANT CHAUDHARY'S
HEALTHY MISSION**
SAVING SCHOOLCHILDREN
FROM ASBESTOS

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MY FILMS

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THE WEEK

JUNE 22, 2025



MAKING SPACE FOR OUR FUTURE

How IAF pilot Shubhanshu Shukla's
mission will strengthen India

EXCLUSIVE
INTERVIEW

MICHAEL LOPEZ-ALEGRIA
CHIEF ASTRONAUT, AXIOM SPACE

**We are building
a private space station**

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The future of Bangladesh's interim government, led by **Muhammad Yunus**, will hinge on how effectively it navigates both internal and external pressures



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SPORTS

The road ahead for **Shubman Gill** as he takes over as the Test team captain and inherits the legacy of Virat Kohli



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Baijayant Panda



Conventional wisdom suggested that the countries our delegation visited—Saudi Arabia, Kuwait, Bahrain and Algeria—would be difficult to deal with, if not outright hostile. What we encountered was refreshingly different. Prime Minister Modi's sustained efforts to build relationships with these countries have led to a dramatic shift in their outlook towards India.



This is the 25th year of continuous human presence in the International Space Station, circling 400km above earth. Adding to the celebration, India is thrilled to send Group Captain Shubhanshu Shukla to the shared home in space—an experience truly out of this world!

INTERVIEW



Private stations have opened up space to countries without access.

—Michael Lopez-Alegria

PLUS

Shukla's mission will help understand life in microgravity and revolutionise fields ranging from agriculture to medicine.

MICHAEL SUMESH C. N.

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CONTROVERSY

"Asbestos ban is a health imperative, not just a moral issue":

Jayant Chaudhary, minister of state for skill development and entrepreneurship



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UNTOLD STORIES



Tibetan Muslims in Kashmir have carved out a unique space for themselves by blending two rich cultures, even as they grapple economic hardship



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SANJAY GHOSH

"I don't carry a cane and tell actors that they have to come here, or I will beat them. It is the passion that drives you."

—Mani Ratnam, filmmaker

COVER PHOTO: AXIOM SPACE; COVER DESIGN: BINESH SREEDHARAN

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THE WEEK

JUNE 29, 2025

**A TRANSITION
FROM TEACHING
TO LEARNING**

SHIREESH KEDARE,
DIRECTOR, IIT BOMBAY

**ONLY THOSE WITH
DEEP KNOWLEDGE
HAVE FUTURE**

V. KAMAKOTI,
DIRECTOR, IIT MADRAS

INDIA'S BEST COLLEGES

THE WEEK-HANSA RESEARCH SURVEY 2025

OLD SCHOOL, STILL COOL

Inside IIT Roorkee, Asia's first engineering college



ICE AND TECHNOLOGY

SATHYABAMA INSTITUTE O

UNIVERSITY(LPU)

LOVELY PROFES

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NEW BLOOD, OLD GOLD

IIT Roorkee, Asia's oldest engineering college, is staying ahead of the curve with groundbreaking research and extensive collaborations

PLUS

- ◆ We are looking at a transition from teaching to learning, says Prof Shireesh Kedare, director, IIT Bombay
- ◆ Only those with in-depth and interdisciplinary knowledge have a future, says V. Kamakoti, director, IIT Madras

COLUMN

44 RIGHT ANGLE

Bansuri Swaraj



Over the past eleven years, India has demonstrated a quiet resolve, marked by consistent decision-making, sustained policy execution, and a focus on outcomes rather than optics.

COVER PHOTO: KRITAJNA NAIK, COVER DESIGN: BINESH SREEDHARAN

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AIR INDIA
TATAS MUST BRING ORDER
TO THE AIRLINE:
CAPTAIN GOPINATH

YASHWANT VARMA
IMPEACHMENT OF
A BRILLIANT JUDGE

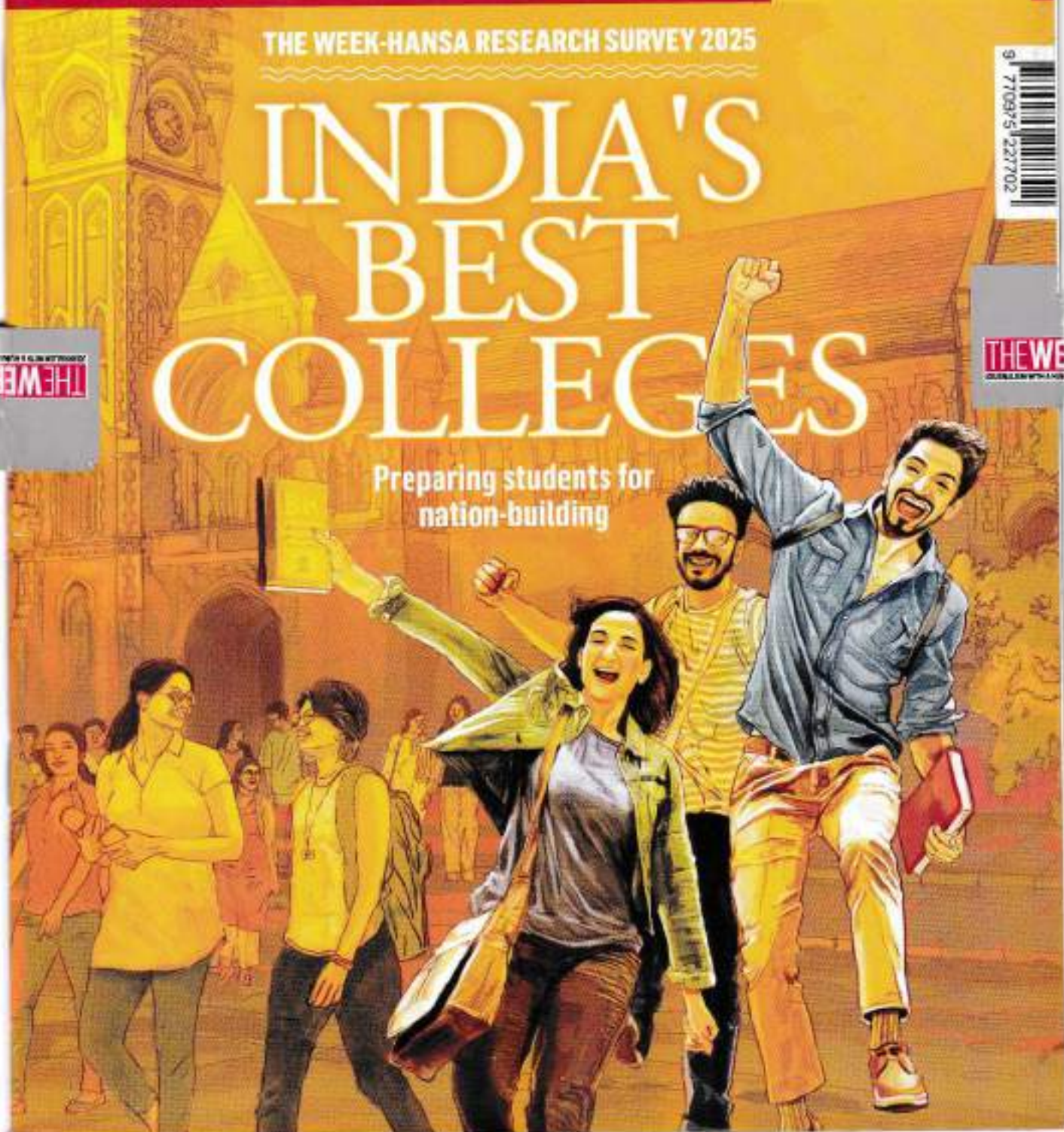
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Preparing students for
nation-building

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Air India's image has taken a hit, but a thorough investigation and full disclosure will help restore confidence



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MIDDLE EAST

Israel's attack on Iran is not just about the nuclear issue, but also about dismantling Tehran's military and political leadership



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Students at
Lady Shri Ram
College for
Women

KRITIKA NAIK

MOULDING MINDS, BUILDING INDIA

How India's top colleges are shaping students into nation builders through transformative education

PLUS

The future belongs to the young who fuse breadth with depth, soft skills with hard skills, and synthesis with analysis

—Manish Sabharwal, vice chairman, Teamlease Services

COLUMNS

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90 **LAST WORD**
Shashi Tharoor

Air India's doomed flight 171 will serve as a sobering reminder of my privilege. I get to live another day while so many others did not. It's amazing how much this recalibrates my priorities.... I have sunsets to watch, animals to cuddle, flowers to smell, people to call, and things to do.

— Anuja Chauhan

COVER ILLUSTRATION: BINESH SREEDHARAN

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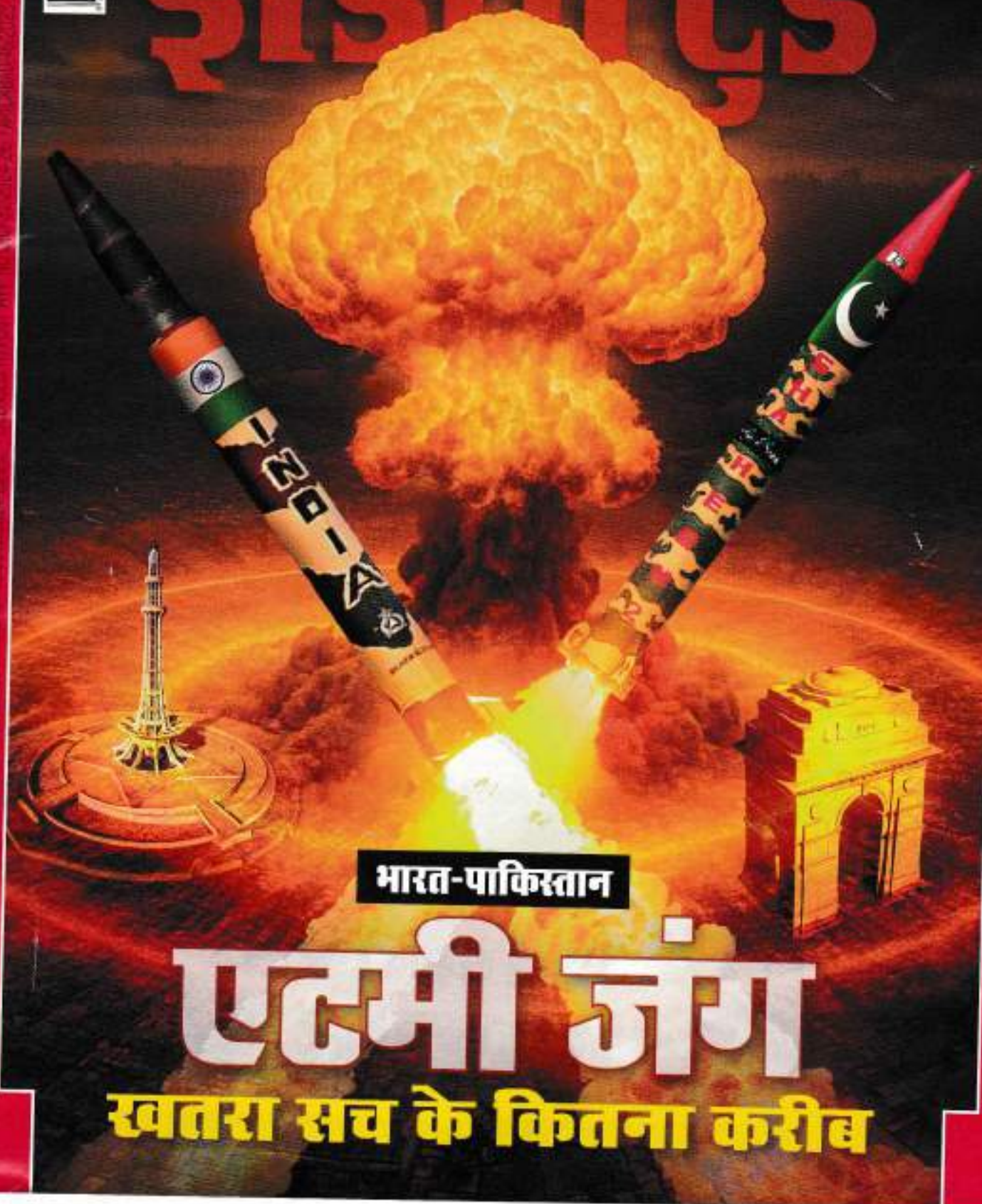
ऑनलाइन गेमिंग: जुए की देशव्यापी महामारी
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4 जूल, 2025

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ज्योतिर भाद (१९८८) केसद हयेंद (१९८८)

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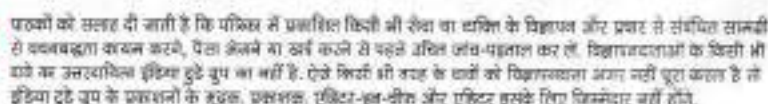
वृंदावन के बाकि बिहारी खदिर में वरुनी भीड़ के आने
इंतज़ाब जलपाईल. जब सुप्रीम कोर्ट के आदेश के बाद
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आवरण: बंदीप सिंह: डिजिटल इमेजिंग: अमरजीत सिंह नागी





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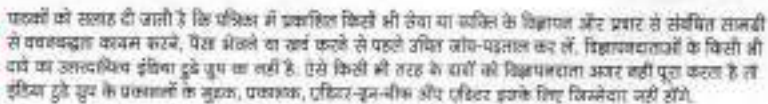
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और दीपू श्रवतिक

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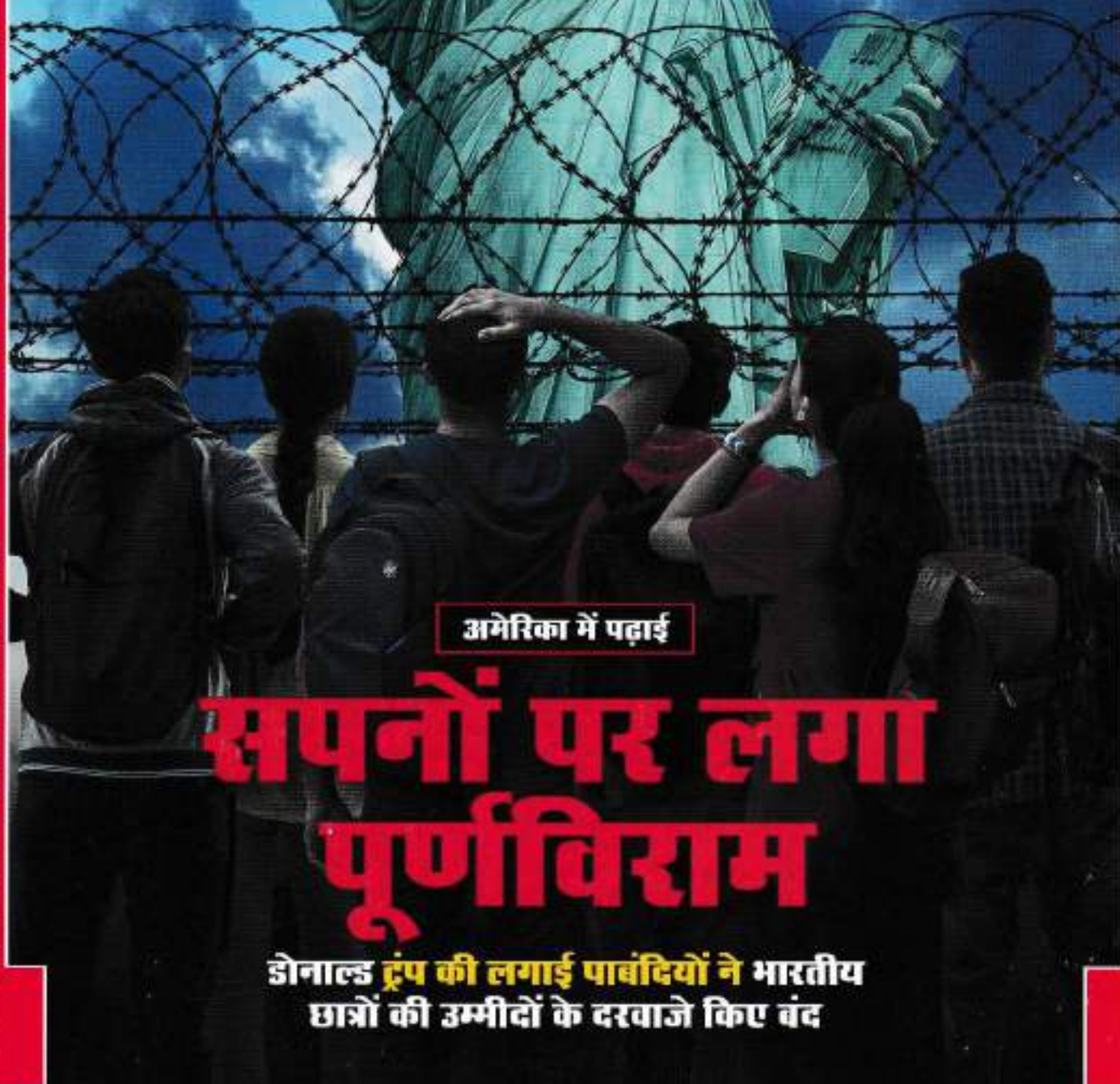


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1980-81



पायलॉट की सलाह दी जाती है कि उड़िका में प्रवेशित किसी भी ऐक का व्यक्ति के शिवाय और प्रघट से संबंधित सामग्री से प्रवेशकाल मारम कलें, पैलु ऐकल का अर्थ करण से पहले उचित प्रबंध-पहलाल कर लें. शिवायपायलॉट के किसी भी दल का अतद्विधित इडिका टुटे गुण क वली है. ऐसे किसी भी तल के सवो के शिवायपायल और वली पूरा करता है. इडिका टुटे गुण के सलाली के सुलुका, इलललुका, इडिटल-सुव-वीक और इडिटल इलके शिर शिल्लेडल वली होई.

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हमारी सेहत के लिए इसके क्या मायने; और फिर उपाय क्या

Online Gaming: The Betting Trap

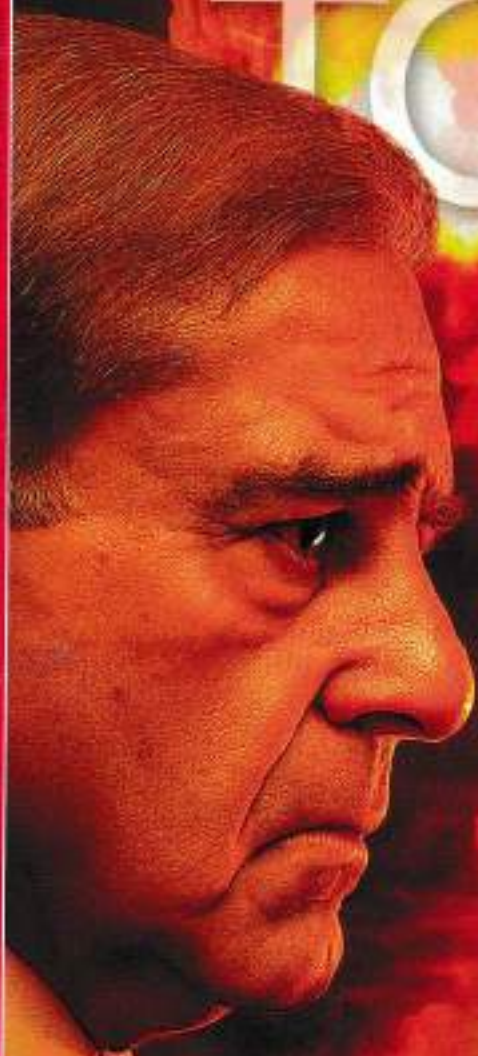
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Pakistan PM
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COVER STORY

The New Creator Economy

A RISING WAVE OF DIGITAL STORYTELLERS AND INFLUENCERS ARE TURNING PASSION INTO PROFIT ACROSS ONLINE INDIA

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SPOTLIGHT | NORTHEAST

How Modi's foreign policy on neighbours is rewiring Northeast geoeconomics

By Anillesh S. Mahajan

The upcoming Shillong-Silchar-Sittwe-Kolkata corridor is one such strategic insurance against a volatile neighbourhood, but the bold gamble hinges on execution <https://shorturl.at/Mbfv>

DEFENCE | FIFTH-GENERATION FIGHTERS

Private giants to help India's stealth fighter jet take wing: Why this is big

By Pradip R. Sagar

India Today had reported in February how the AMCA plan hit hiccups over the indecision on whether state-run HAL or private players should build it <https://shorturl.at/s48tC>

SPORTS | CRICKET

Why it'll be baptism by fire for 'Smoothman Gill'

By Amitabh Srivastava

Shubman Gill's Test captaincy begins on a measured note—a silent confidence poised to define his legacy in the post-Kohli-Sharma era <https://shorturl.at/Hj1NY>



CINEMA | NEW RELEASE

Why cinemagoers may be unforgiving of Rajkumar Rao's 'Bhool Chuk Maaf'

By Suhani Singh

The plot is ingenious but the Rao-Wamiqa Gabbi star-rer falls into the predictable trap of trying to make the jokes work with loud delivery <https://shorturl.at/7qKDM>

FROM THE ARCHIVES (2011)

Jawaharlal Nehru: The inveterate democrat

By M.J. Akbar

His death anniversary on May 27 was a moment to reflect on the architect of modern India and colossal world figure that our first prime minister was <https://shorturl.at/2fRNQ>



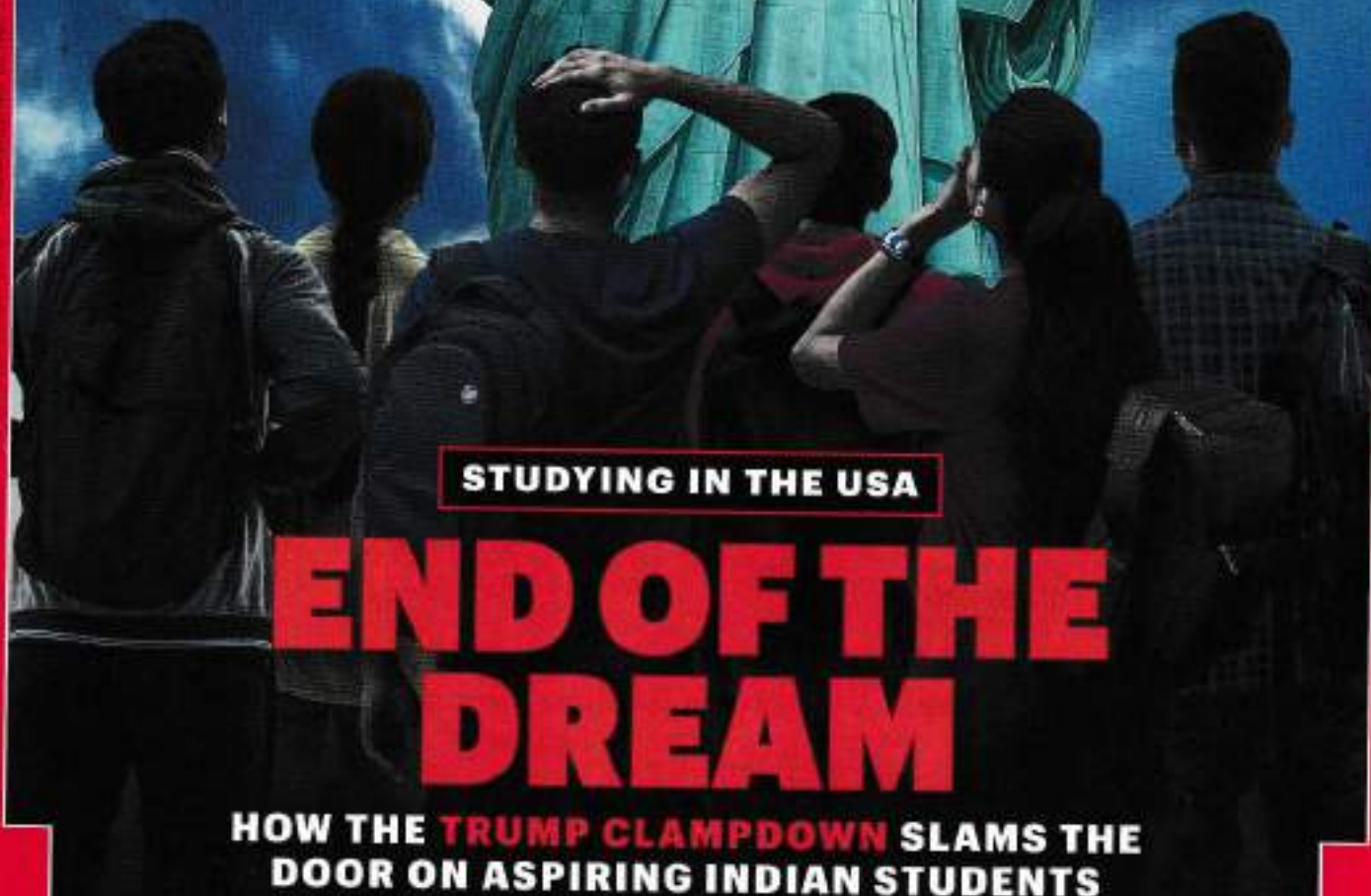
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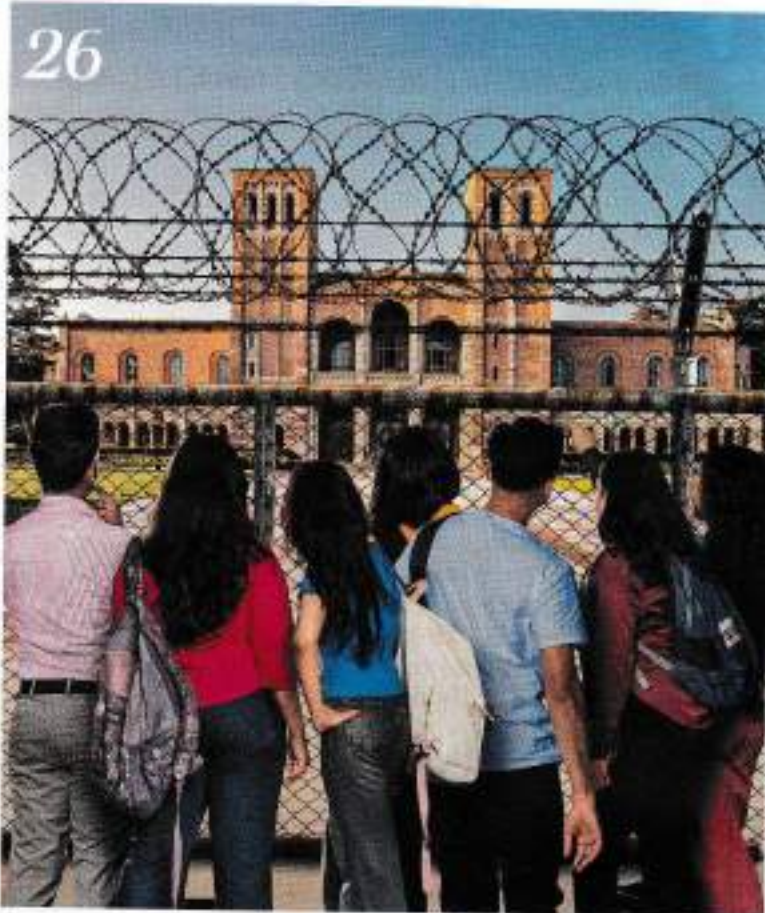


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STORY OF THE DAY

Why Pakistan-fired PL-15E missile's debris in India is China's worry

By Pradip R. Sagar

The remnants, while proving China's role in the India-Pakistan conflict, open up reverse-engineering potential for New Delhi to bolster its own missile programmes

<https://shorturl.at/XGOBI>



IN FOCUS: GAYA TO GAYAJI

Why Nitish Kumar is playing the name game

By Amitabh Srivastava

The Bihar chief minister hasn't changed places with the BJP, yet. But his yielding maps an ongoing erosion

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IN REMEMBRANCE: VALMIK THAPAR

How Valmik Thapar earned his tiger stripes

By Rahul Noronha

One of India's foremost tiger experts, Thapar stood out not only because of his conservation foresight but his frankness of opinion even with the powers-that-be

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BUSINESS

Are you wearing cancerous chemicals in branded clothes?

By Sonal Khetarpal

A new research has flagged latent health risks to men, women and children from wide-ranging use of deadly Nonylphenol and Nonylphenol Ethoxylates in garment production

<https://shorturl.at/OUES7>



HEALTH: ACUPUNCTURE

Needle posture pain out with acupuncture

By Sonali Acharjee

From neck and sciatic nerve issues to joint arthritis, acupuncture offers lasting solutions that can save patients the stress and expense of surgery, making it the last option

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AI-171 Crash: The Hunt for Answers
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WHAT IT MEANS FOR OUR HEALTH AND HOW TO FIX IT

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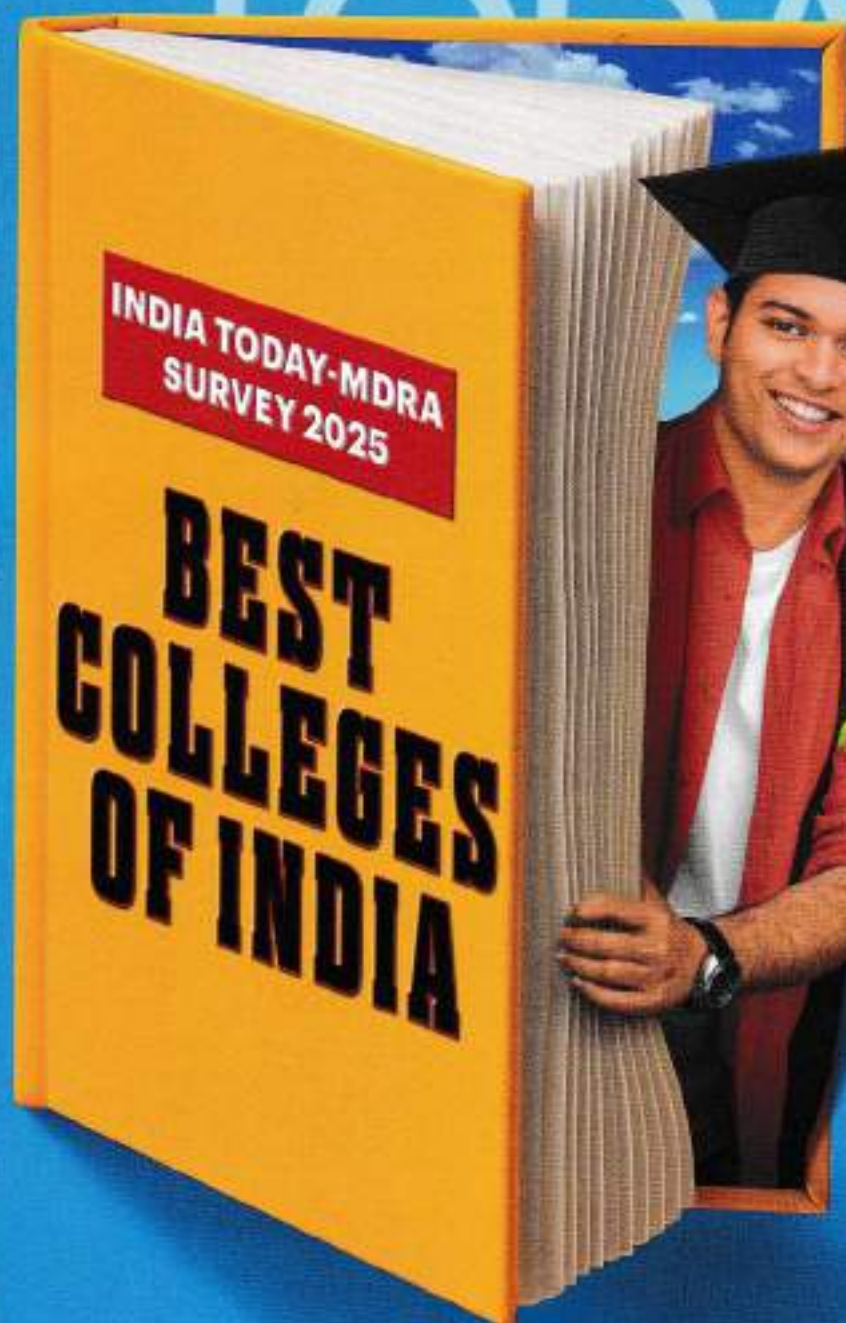
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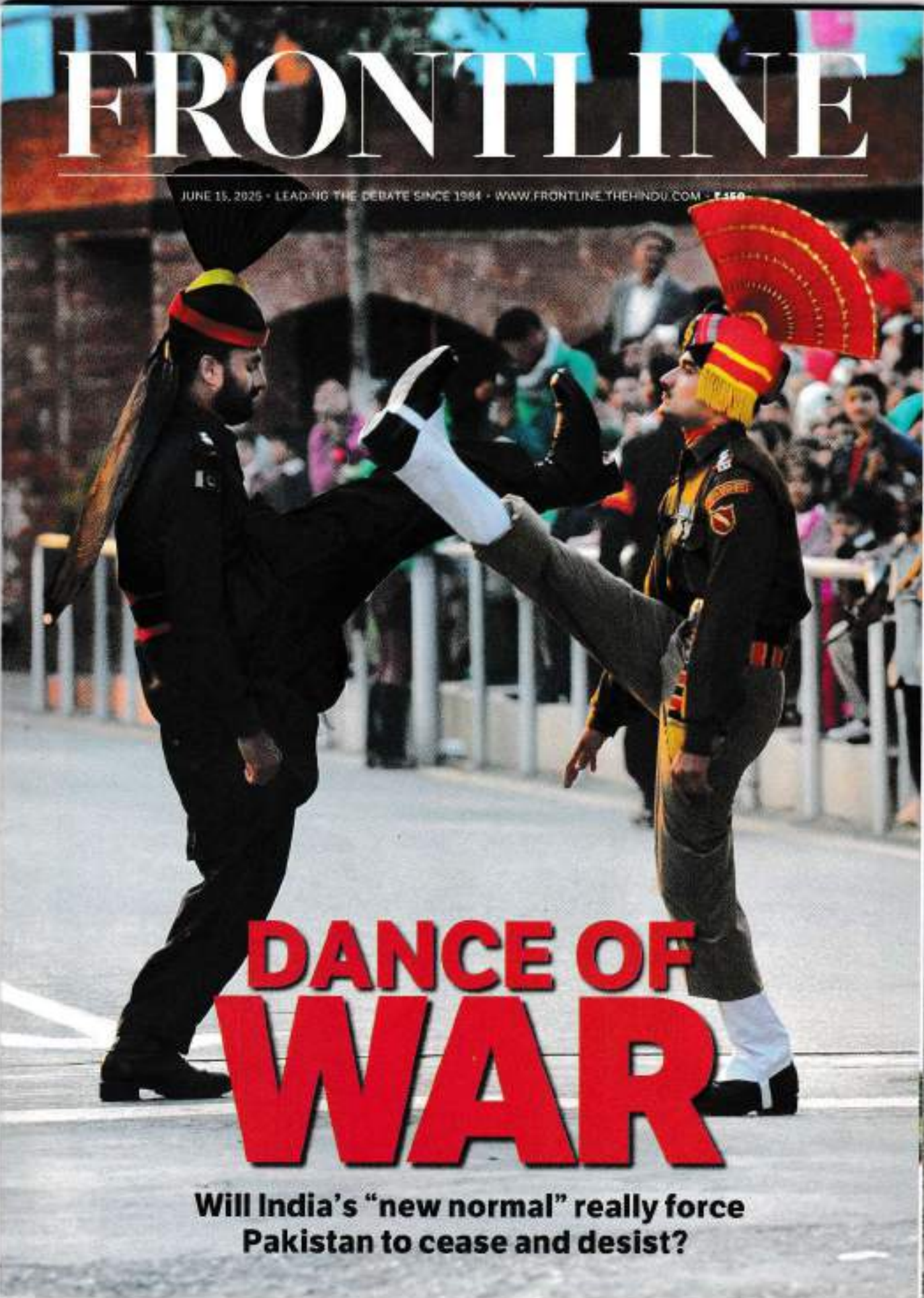
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Pakistan to cease and desist?

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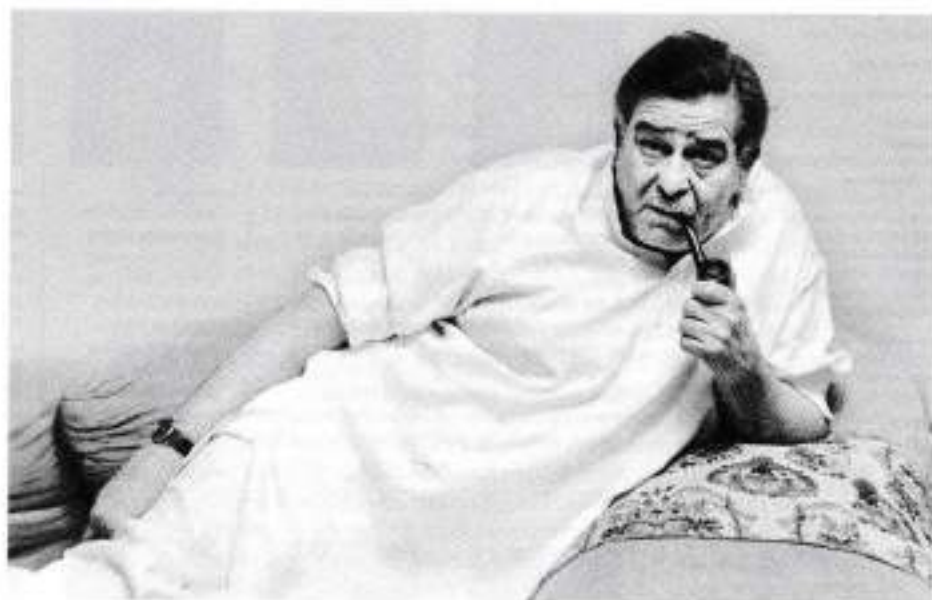
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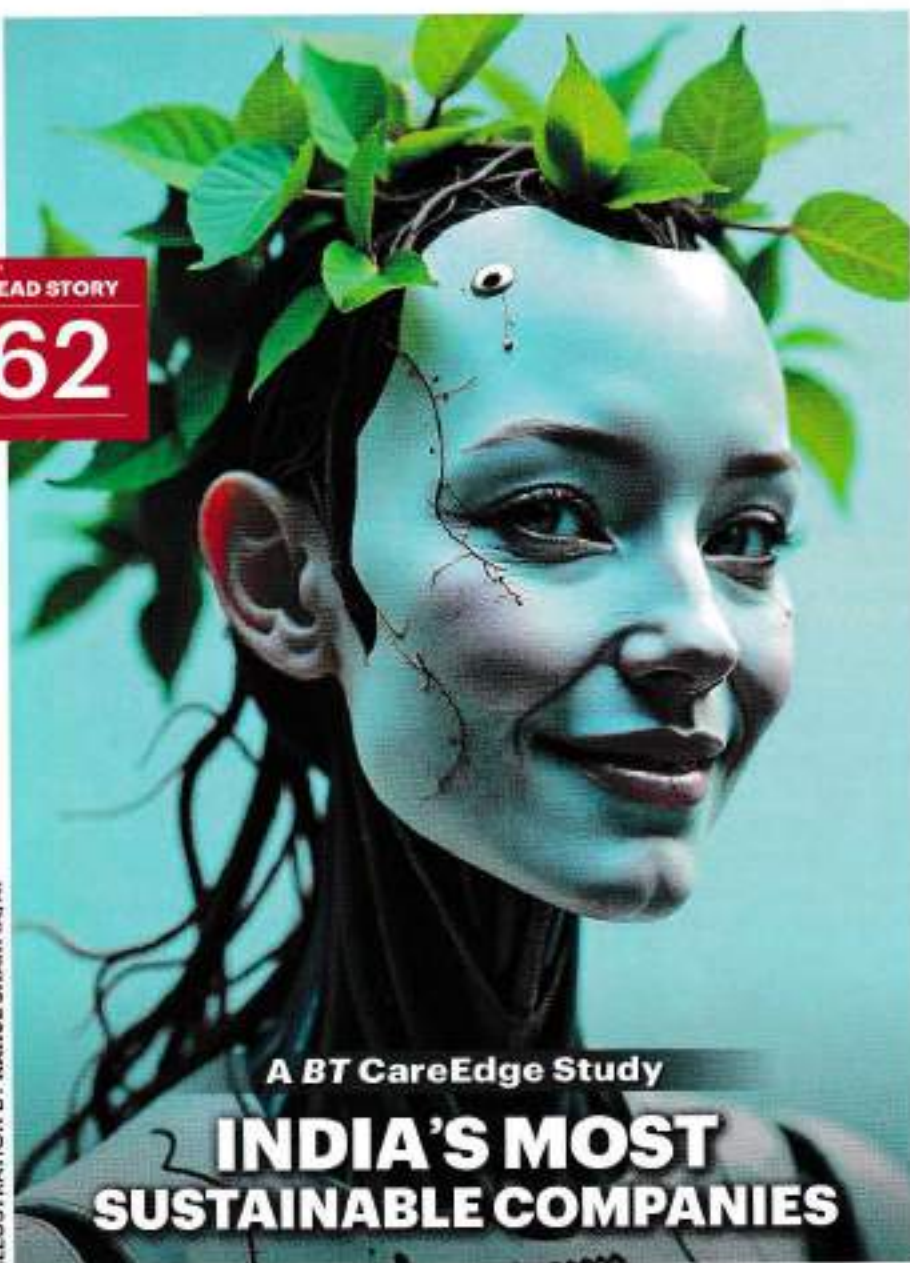
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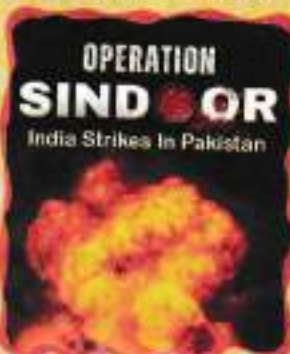
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